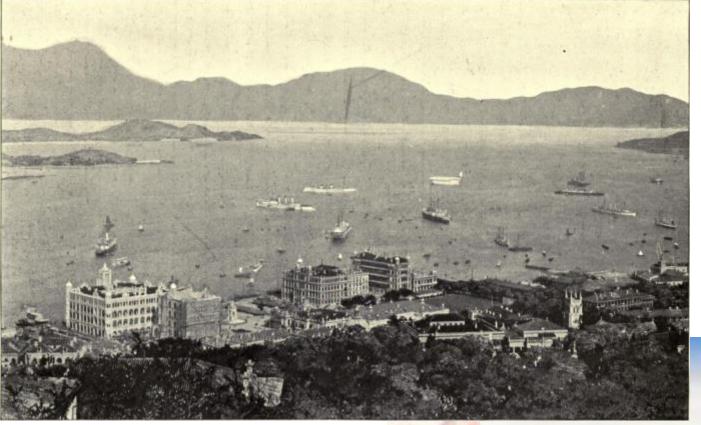




Hong Kong and the History of Capitalism

- Origins: Imperialism and trade
- Commitment to Open Markets
- Small Government
- Entrepreneurial culture
 - Resilient, dominance of SMEs
- Priority of business over politics



Hong Kong 1890s

Hong Kong 2015



Hong Kong's Economic Success

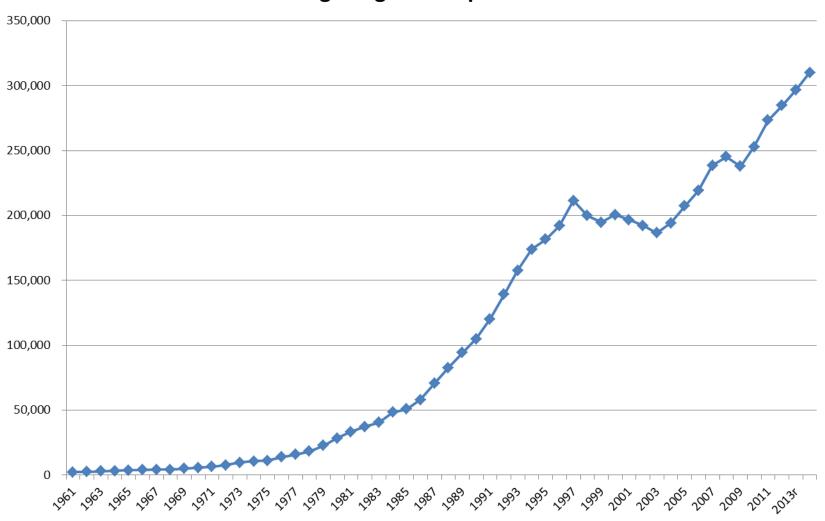
Evidence

 Trade, growth per capita, transformation of economic structure in the 1980s from manufacturing to services, international financial centre

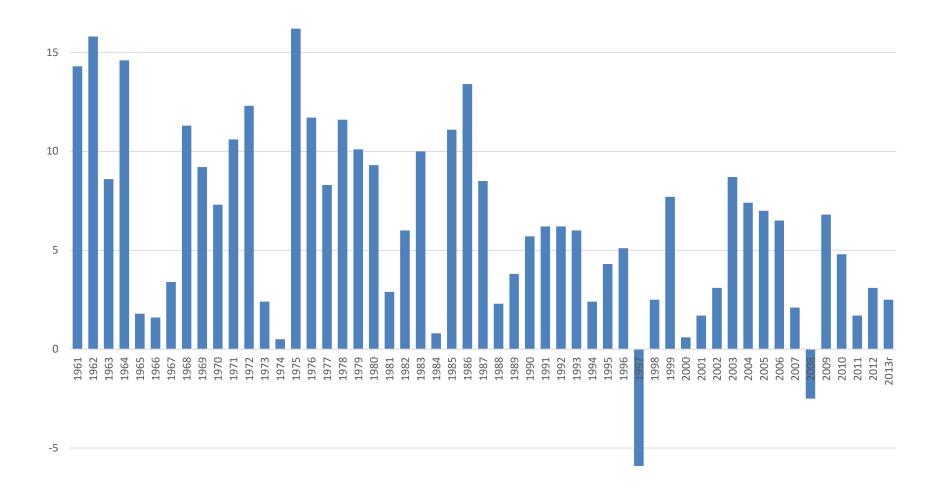
Explanations

 Rule of law, political stability, English language, geographical location, open markets, low tax burden, low regulatory burden, links to mainland China

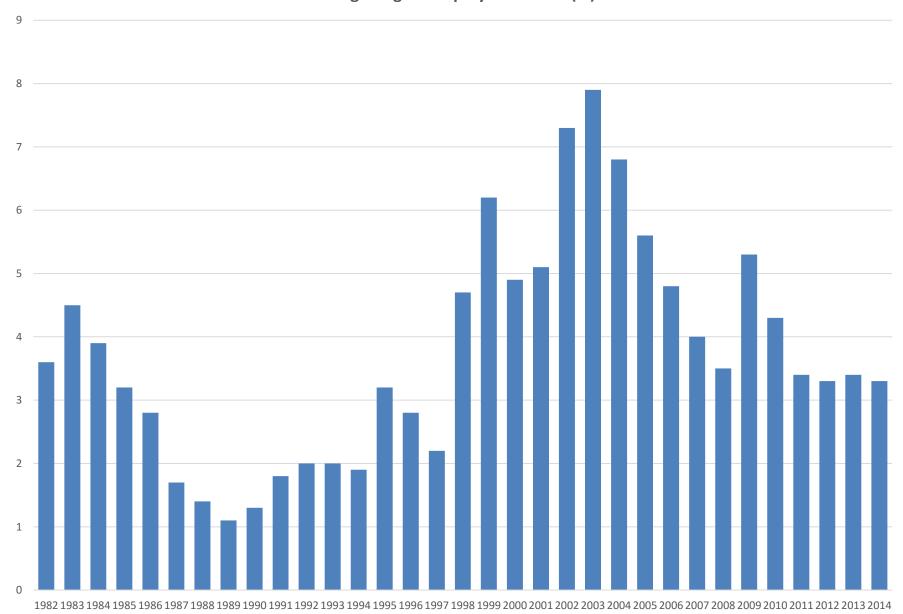
Hong Kong's Per capita GDP



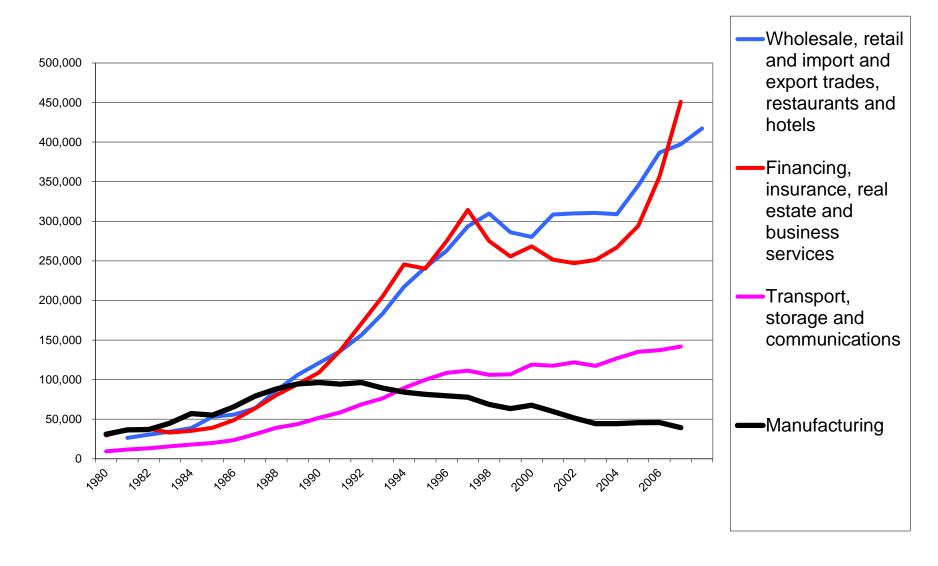




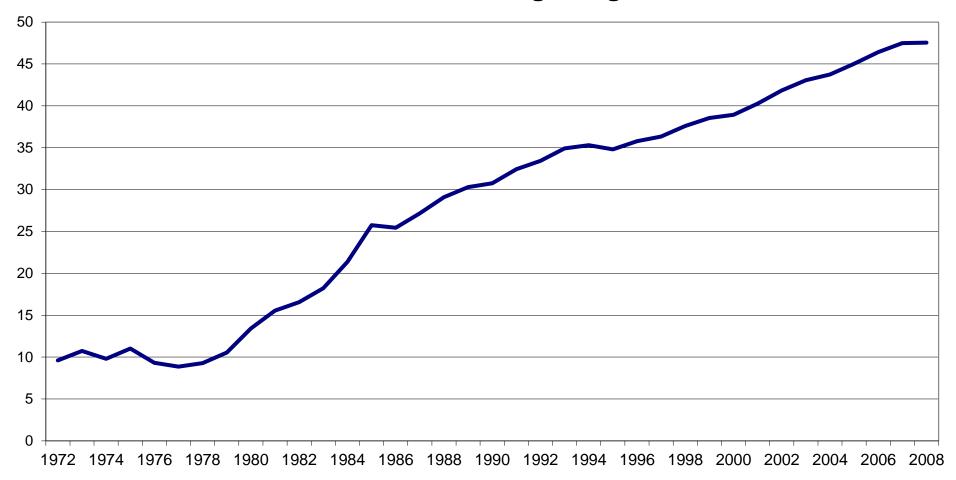
Hong Kong Unemployment Rate (%)



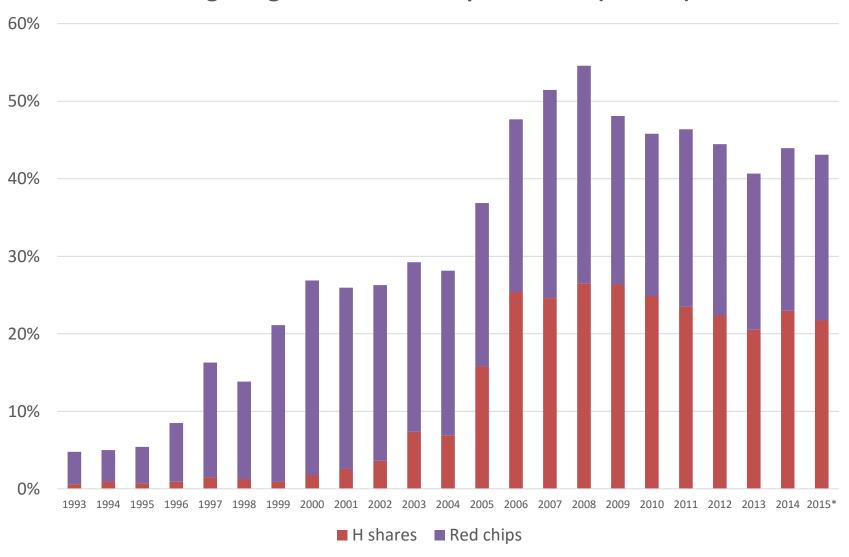
Hong Kong GDP HK\$ million 1980-2007



Share of Mainland China in Hong Kong's Total Trade



Hong Kong Stock Market Capitalization (% Total)



Hong Kong's Economic Success

Evidence

 Trade, growth per capita, transformation of economic structure in the 1980s from manufacturing to services, international financial centre

Explanations

 Rule of law, political stability, English language, geographical location, open markets, low tax burden, low regulatory burden, links to mainland China

Myths of Hong Kong

- Free market paradise:
 - ranked most economically free market in the world by Fraser institute (1970-2015)
 - Heritage Foundation (1995-2015)
- Milton Friedman's analysis comparing Hong Kong and UK in 1980 (and 1998)
- Hong Kong Isolated from Mainland until 1978
- Laissez-Faire and Positive Non-Interventionism

Positive Non-Interventionism

- Devised by Haddon-Cave
 - Role for regulation in case of market failure
- Declared over in 1992 by Financial Secretary
 Hamish Macleod, then by Chief Executive
 Donald Tsang in September 2006 and again in
 August 2015 by Leung Chun-ying
 - Persists across the return to Chinese sovereignty
- 2006 replaced by: 'Big market, Small government'





財政司辦公師



FINANCIAL SECRETARY'S OFFICE.
THE SECRETARIAT.
HONG KONS.

Dear KS.

11th March 1981

Thank you very much (on Betty's and Francis' behalf as well as my own) for a delightful dinner last night in your most elegant house. I'm so glad that you, at least, seem to be in good spirits: the way in which so many in the market place, in these scratchy times, damn us if we even suggest something and simultaneously damn us if we do nothing, is beginning to get me down! I am determined, for as long as I am here, to keep the economy, and all the markets within it, free and that means free from unnecessary and clumsy Government intervention, free from fiscal discrimination, free from the stifling effects of excessive taxation and an over-large public sector and free from all other influences which inhibit competitive forces. How to do this is the tricky bit: but it can be done, if the temperature is kept down and there is a calm and rational exchange of views within the consultative system, the underlying theme of which is Scoad consensus.

louly ever

(Philip Haddon-Cave)

Mr Li Ka-shing, Cheung Kong (Holdings) Limited, China Building, Hong Kong.



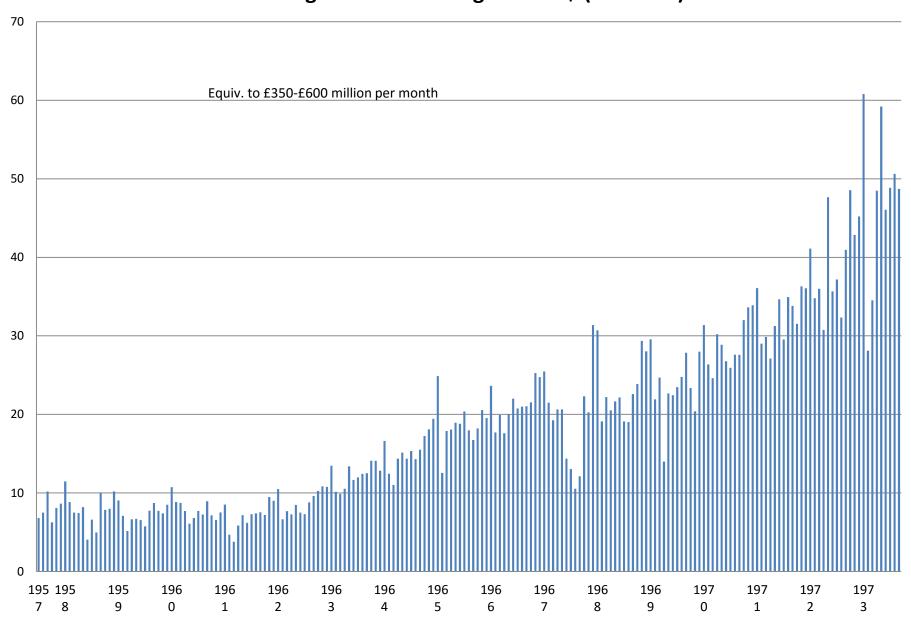
Haddon-Cave to Li Ka-shing (1981)

the way in which so many in the market place, in these scratchy times, damn us if we even suggest something and simultaneously damn us if we do nothing is beginning to get me down! I am determined, for as long as I am here, to keep the economy, and all the markets within it, free and that means free from unnecessary and clumsy Government intervention, free from fiscal discrimination, free from the stifling effects of excessive taxation and an over-large public sector and free from all other influences which inhibit competitive forces

Challenging the Myth

- Recent rising income inequality and social/political unrest
- State controls land (scarcest resource)
- State subsidises housing (subsidises labour intensive industry) 30% people in public housing, rents 14% private
- Integration with China before 1978 (cheapens food, costs of labour)
- Banking System tightly controlled
- Weak regulation promotes instability

Sterling Sold to China Against HK\$ (£ million)



Banking System I

- Slow and reluctant regulation and supervision
- Repeated banking crises: 1961, 1965, 1983
 - Depositors bailed out (moral hazard)
 - Banks taken over by government
- Foreign banks resisted: 'parasitic'
- Open FX and gold markets, but tax on foreign currency deposits means Asian offshore market goes to Singapore 1968-1986

Banking System II

- Draconian Barriers to Entry to protect incumbent banks from 'excessive competition'
 - Moratorium on new bank licences 1965-1981
 - Limits on branches until 2001
- Interest rates set by a cartel until 2001
- No central bank (until 1993), no deposit insurance (until 2010)

Outline Chronology of Bank Regulation

Interest Rate Agreement (Cartel)	1964
Moratorium on new bank licences	1965
Lobbying for Limits on new bank branches	1966-69
Barclays Bank seeks licence	1971-1972
Moratorium on new bank licences lifted	July 1978
Moratorium on new bank licences re-imposed	August 1978
Moratorium on new bank licences lifted: one office only allowed	1981
New foreign banks restricted to 3 offices	1999
Restriction on number of offices lifted	2001

Positive Non-Interventionism in the Banking Sector

- Role of incumbent banks (especially HSBC and Chartered Bank)
 - Exchange Banks Association: frame, debate and implement policy
- Banking Supervisor under-resourced
 - Inspections are late and incomplete
- Government doesn't understand monetary system (de-links HK\$ in 1974, inflation to 1983)
- Repeated banking crises until 1986

of pulletinisten had been made when the Localista was clear conversel, I agree it would have been some printedle to all or programming has not observed the Conference of The Hon Sir Philip Haddon-Cave KBE CMG JP Financial Secretary Government Secretariat HONG KONG 2 Pebruary 1981

counts for review in the light of infliction and experience in

Dear Philip in bresh-up of the interest sale appropriate The recent movement in deposits between the Banks and the Deposit Taking Companies seems to me to be a matter of great concern. I am not talking about the Hongkong Bank but the banking industry as a whole. It is significant that the shorter term deposits including even savings accounts are increasingly moving to the DTC's whose lending portfolios incline towards the long term.

not get along intended. I don't call that showing the ground

There maybe room for argument in the saying that slow horses and fast women lead to personal ruin (presently I have three of the former and two teenage daughters) but there is no disputing the adage that borrowing short and lending long is a sure way to corporate disaster.

is selden the right way end it would be As I understand it, there are two main arguments put forward against the redefinition of banks. First that financial institutions of all sorts should be able to offer every facet of financial services because their customers want to be able to use only one institution. Secondly that to change the ground rules is unfair. In my opinion both are specious as I will try briefly to show.

Every multinational company employs a multiplicity of financial companies. They are not only used to this, they prefer to so do. I can't think of any large (not necessarily multinational) company who doesn't have accounts and dealings with more than one financial institution - again from preference. ong term facilities were fue

To talk of changing the ground rules is equally misleading. I am afraid I just do not believe Jack Cater was correct when he said at Exco that he drafted the legislation covering the definition of banking and it was purposely worded in that way. Their acvances.

It is quite clear that the present situation arose out of poor drafting or, to put it another way, the lawyers of the always telt strongly about the subject. The only

(cont'd)

deposit taking companies were smarter than Government's deposition of the mind to rederine banking is to achieve what was all along intended. I don't call that changing the grow

If redefinition had been made when the loophole was first discovered, I agree it would have been more palatable to all but prograstination has not changed the fundamental.

The compromise solution I understand is to dramatically inc the minimum deposits which DTC's may accept. This will not only bring cries of "too high" on the one hand and "too low on the other, it will lead to continual, wearisome and divi demands for review in the light of inflation and experience use. However, its greater drawback in my opinion will be t almost certain break-up of the interest rate agreement for

I know there has been criticism of the interest rate agrees from time to time but it was cobbled together after great by all concerned including Government and, in my belief, hi served Hong Kong well. I cannot think that a free for all be of benefit to Hong Kong in general and will certainly b difficulties to the smaller Chinese Banks in particular. the moment they have a good measure of protection by virtu of the category system and this in itself brings the compe and choice that customers expect.

I know compromise is tempting as the easy way always is. However, the easy way is seldom the right way and it would uncharacteristic (thank goodness) of Government to follow route through lack of courage.

Here I am not writing "through our pocket" as we and the other large banks have in-house DTC subsidiaries. But it lead to a serious undermining of Hong Kong's financial sta which we have all laboured so hard (and so successfully) to build up since the crisis of 1965, if we weakly allow the financial structure to be stood on its head with the DTC' rather than the Banks being the future keepers of the pub. money. You are probably better placed than I am to judge near we were to real disaster in 1965, but the imprudent lending at that time was perhaps secondary to the fact th the medium/long term facilities were fueled by short term deposits. That is to say, it was more of a liquidity cri (as indeed in many cases the secondary banking crisis in London has turned out to be) where those with a sound and long term deposit base have, with patience, been able to recover their advances.

Rereading what I have written I apologise for a somewhat schoolmasterish approach. This was not intended but you I have always felt strongly about the subject. The only



THE SECRETARIAT.

9th March 1981

Dear him.

As I was instrumental in landing five Haddon-Caves on you at the races on Budget Night I clearly ought to have written to thank you very much for being so tolerant and hospitable despite a simply dreadful hangover the next morning; and long 'ere this, but I haven't been too organised recently.

(Philip Haddon-Cave)

The Honourable M.G.R. Sandberg, O.B.E., J.P.,
The Hongkong and Shanghai Banking Corporation,
Admiralty Centre,
Tower I,
22nd Floor,
Hong Kong.

Banking Commissioner (Leo Cole) to Financial Secretary (JJ Cowperthwaite) December 1969

 'if there are further questions or criticisms regarding the policy of my office, I will request the right to answer them in person, insofar as there is nobody else qualified to do so. It is abundantly clear that there is a complete lack of comprehension or knowledge of the duties that my office performs; this is a point upon which I have spoken to you many times in the past and more recently concerning the status and authority of this office. I am asking for an interview with HE [His Excellency the Governor] upon this last point. The time has come, in my opinion, to establish whether the Colony's banking authority is to have the independence and status which it deserves or not'

HSBC/MBLD

Chairman STRICTLY PRIVATE & CONFIDENTIAL	L	
General Manager Hone V	7	12 June 1981
Your memorandum of 20 May 1981		Sender's References
FINANCIAL SECRETARY		Receiver's Filing Ref and Initial
FINANCIAL SECRETARY / HONG KONG ASSOCI	ATION OF	BANKS

A number of reports are produced by the Bank; it is not me to undertake the task of editing them all to ensure for example, the Committee of HKAB and the Financial

I cannot concieve that Philip would wish such confidential matters broadcast to the world at large, and so he must accept some divergence in the views expressed in our reports.

He would probably not be so touchy if it were not that he is overworked and in indifferent health, for I cannot believe that in normal circumstances he would have written about such a petty matter.

I agree with you that, as long as the Bank does not publicly clash with Government on fundamentals, there is much to be said for letting it be seen that we are not wholly their creatures and that we sometimes have views of our own.

Cf WALMING CF

Banking Crises 1982-1986

- 7 Banks fail + 100 other deposit-taking companies close
- 3 Banks taken over by Government and Government offers financial support for takeover of the other 4
- Combination of Fraud, inter-linked markets, poor supervision, over-exposure to asset markets

Conclusions

- Beware the trade-off between light regulatory touch and special interests
- Banking system not freely competitive: controls introduce damaging distortions
- Need to avoid helicopter views of policy environments: day-to-day interactions are revealing
- Clarify our understanding through close historical treatment of capitalism(s)